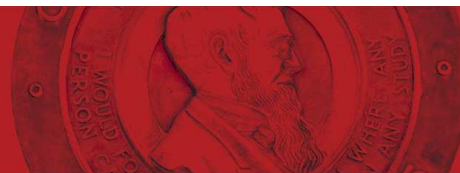


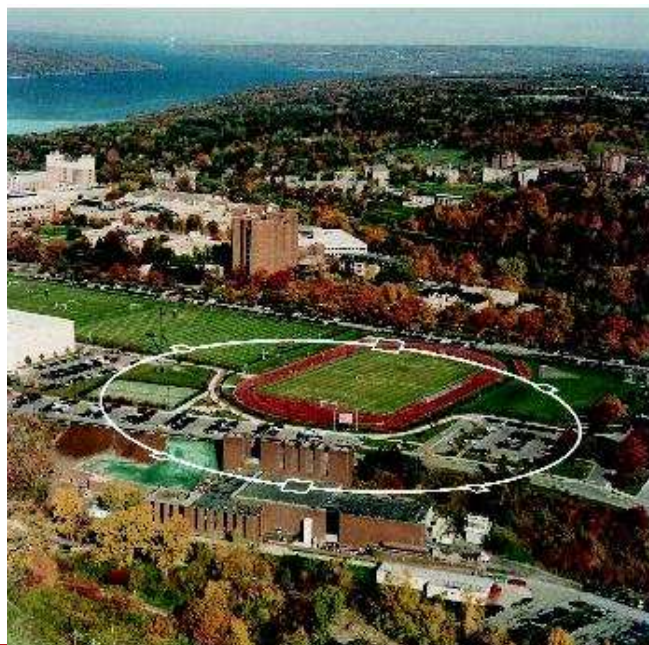
Cornell University  
Laboratory for Elementary-Particle Physics



# Project Management

Mark Palmer

*Cornell Laboratory for  
Accelerator-Based Sciences and Education*

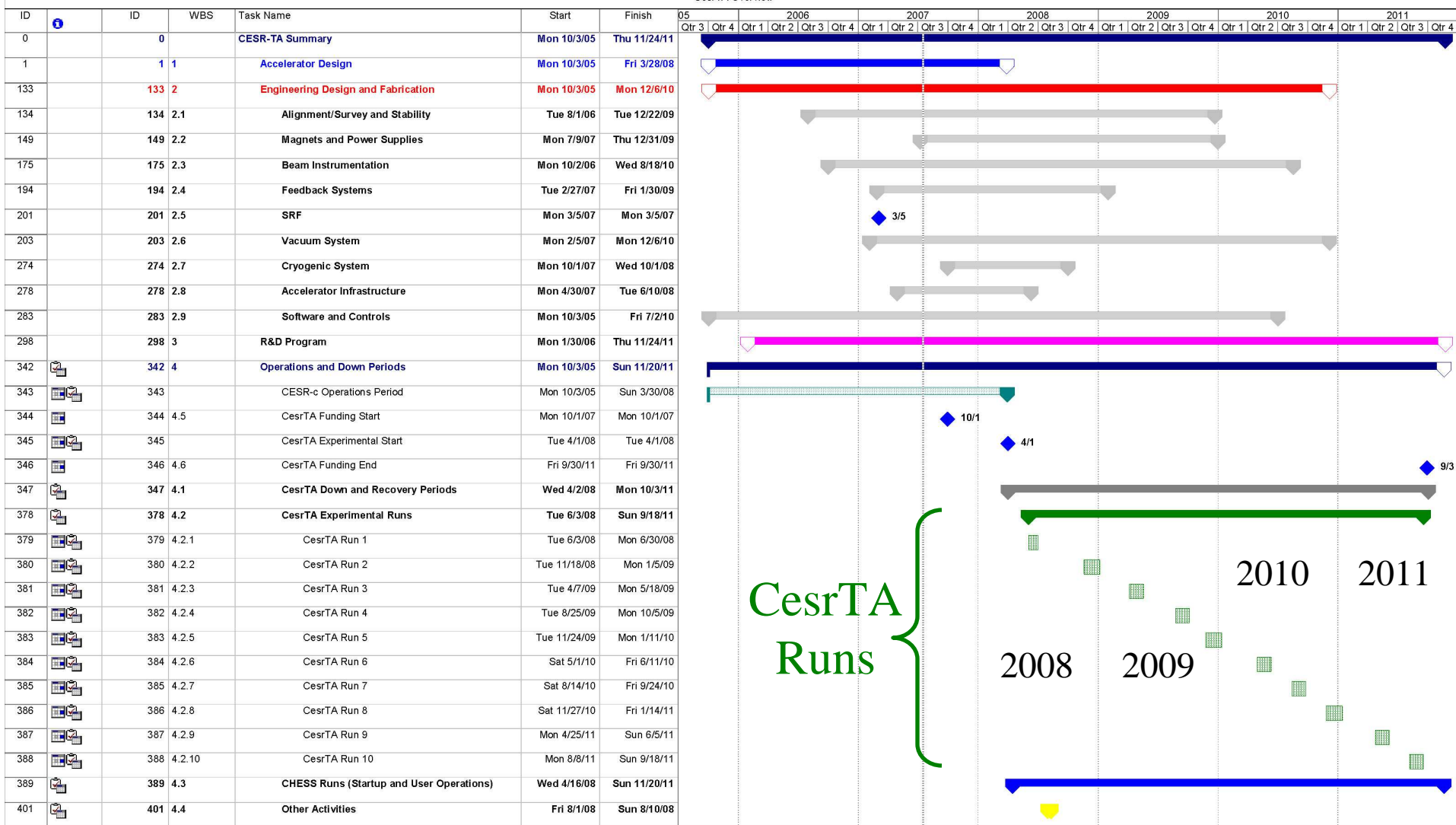




- **Project Management Structure**
  - Schedule
    - Milestones
  - Tools
  - People and Projects
  - Interface with ILC Damping Rings R&D Structure
    - Coordination
    - Collaboration
    - Technical Metrics
- **Addressing Program Risks**
  - Work Package
    - Example: LiCAS-II
  - Flexibility
  - Budget Overview and Costs
- **Conclusion**



Cornell University  
CesrTA Overview



CesrTA  
Runs

2008 2009 2010 2011



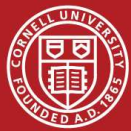
2008											
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
CESR-c			★	CHES	CesrTA	Upgrade Down			CHES	CesrTA	
2009											
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Upgrade Down	CHES	CesrTA	CHES	Upgrade Down			CesrTA		CHES	CesrTA	
2010											
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Upgrade Down	CHES	CesrTA		CHES	CesrTA		CHES	CesrTA	CHES	CesrTA	
2011											
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Major Down	CHES	CesrTA		CHES	CesrTA		CHES	CesrTA	CHES	...	

Completion of R&D Activities for the ILC EDR

★ Install 1st 2 instrumented wiggler chambers

## • Program Focus

- 2008-9: Electron cloud growth and suppression (particularly in wiggler chambers)
- 2009: Improvements to achieve low emittance operations
- 2009-10: Evaluations of ultra low emittance tuning and beam dynamics studies (EC and FII) at ultra low emittance
- 2011: ILC prototype testing (eg, vacuum chambers)



# Milestones I

## • 2008:

- Electron Cloud Growth Studies
  - Wiggler chambers
    - Installation during downs 1 and 2
    - Initial tests during CEsrTA runs 1 and 2
  - Dipole Chambers
    - Installation during down 2
    - Initial tests during CEsrTA run 2
- Reconfigure the CESR ring for the ultra low emittance lattice ( $\epsilon_{x-}=2.3$  nm) during down 2
  - Wiggler relocation
  - Vacuum diagnostics and instrumentation upgrades
- Begin the beam-based and instrumental alignment program to reduce transverse coupling and vertical dispersion
- Prepare the optics line for the x-ray beam size monitor for the positron beam.
- Begin experiments at low emittance to explore emittance dilution and instability thresholds due to EC and FII effects.

## • 2009:

- Complete the upgrade of the BPMs at vertically focusing quadrupoles
- Complete the longitudinal feedback upgrade for 4ns capability.
- Complete the alignment and survey upgrade (**no LiCAS-II**)
- Commission the x-ray beam size monitor for the positron beam
- Install the optics line for the electron beam size monitor
- Measure emittance dependent and emittance diluting effects associated with the ECE, FII, and IBS.
- Install new vacuum chambers for monitoring the electron cloud and ions in wigglers, dipoles, quadrupoles and drift regions.
- Further measurements of electron cloud growth and tests of electron cloud suppression techniques (energy range: 2-5 GeV)
- **Initial evaluations for the ILC EDR**
  - EC Growth and Suppression
  - Emittance impact of ECE and FII



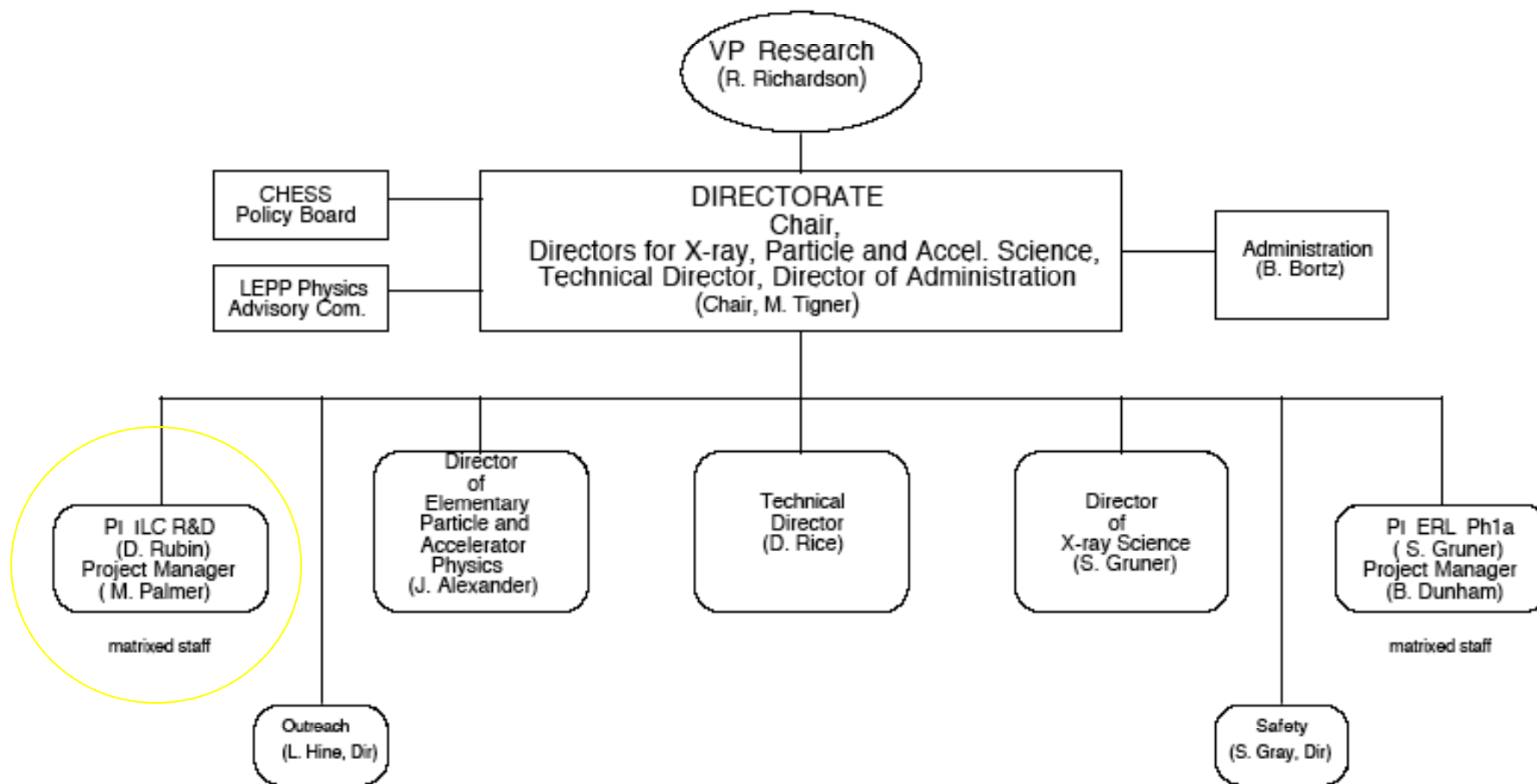
- **2010:**
  - Complete the upgrade of BPM system for ultra low emittance tuning
  - Commission x-ray beam size monitor for electron beam.
  - Establish optimal emittance tuning algorithms and limits and evaluate the beam species dependence of the emittance performance
  - Circulate beams of both electrons and positrons with emittance, bunch and charge configuration comparable to the ILC damping ring specifications and measure thresholds for instability and emittance growth
  - Test prototype ILC wiggler vacuum chamber in CESR wiggler at 5 GeV
  - **Provide ILC EDR contributions**
- **2011:**
  - Conduct beam tests of ILC damping ring prototype components
  - Continue ultra low emittance beam dynamics and tuning studies



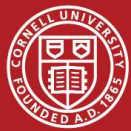
- **Resource Management and Scheduling**
  - Microsoft Project based system
  - Multi-project laboratory
    - Overall manpower matrixing coordinated by Technical Director
- **Cost Management**
  - Project WBS will be integrated with personnel time system for multi-project accounting
  - Project WBS will be integrated with laboratory budget system for multi-project accounting



## Cornell Laboratory for Accelerator-Based Sciences and Education







- **Key Project Areas Management Assignments**
  - Alignment, Survey, Stability – D. Hartill, M. Tigner
  - BPM Upgrade – M. Palmer
  - Feedback System Upgrade – R. Meller
  - Machine Conversion – M. Palmer
  - Magnets and Power Supplies – D. Hartill
  - Research Program – D. Rubin, M. Palmer
  - Streak Camera – D. Hartill, R. Holtzapple
  - Vacuum System Modifications – M. Palmer
  - X-ray Beam Profile Monitor – J. Alexander



- **Cornell R&D activities are coordinated with DR R&D Plan**
  - Collaborator effort to be coordinated via the overall R&D plan
    - Via *master work packages* for the relevant R&D areas
      - ILC resource management
      - ILC progress evaluation
  - Technical Evaluation
    - Expect that progress will be regularly evaluated via the mechanisms presently being specified for the ILC EDR phase
      - Yearly reviews of CEsrTA progress desirable in this context
    - Expect that key metrics as specified by the damping rings R&D task force and the EDR management will be employed

## ILC DR R&D Activities by Institution

### Cornell

- 2.1.1.H Modelling of alternative injection/extraction techniques - RF deflection schemes and other techniques
- 2.1.4.B Develop low-emittance tuning strategies with validation in CEsrTA
- 2.1.4.C Specify the alignment tolerances and stabilization requirements for the damping rings
- 2.2.3.D Studies of electron-cloud build-up and instabilities with simulation and experiment
- 2.2.4.E Studies of fast ion instability (modelling and experimental)
- 2.2.5.G Estimate the impact from CSR
- 2.2.5.H Simulation of the Touschek lifetime and intrabeam scattering effects with measurements in CEsrTA
- 3.4.6.A Develop physics design for damping wigglers
- 3.4.6.C Develop engineering design for ILC damping wigglers based on CESR-c superconducting wiggler design
- 3.5.1.C Development of fast injection/extraction kickers
- 3.6.2.A Development of 650 MHz superconducting RF cavity and cryomodule
- 3.7.3.B Develop instrumentation for monitoring emittance damping (including testing and operation in CESR-c and CEsrTA)
- 3.7.5.A Develop methodology for fast dispersion measurements (including testing and operation in CESR-c/CEsrTA)
- 4.2.1.D Development of CEsrTA
- 4.2.1.E ATF instrumentation and hardware development



- 3 Key Areas

- I. Collaborator contributions

- Example: Linear Collider Alignment and Survey Group
      - A. Reichold and D. Urner (Oxford)
      - STFC funding not available for planned program
    - Approach
      - Work through the ILC GDE mechanisms to ensure funds and manpower are available for necessary work
      - Adjust scope in consultation with the damping rings R&D management as needed

- II. Flexibility

- R&D program designed for flexibility
      - Technical solution development will evolve based on initial findings
      - Beam dynamics studies will evolve based on initial measurements
    - Program relies on
      - A flexible machine as demonstrated over the last 3 decades
      - A highly skilled accelerator physics staff
      - Expert collaborators in the areas under study

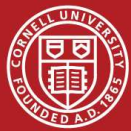
- III. Budget Overview and Costs (see following slides)



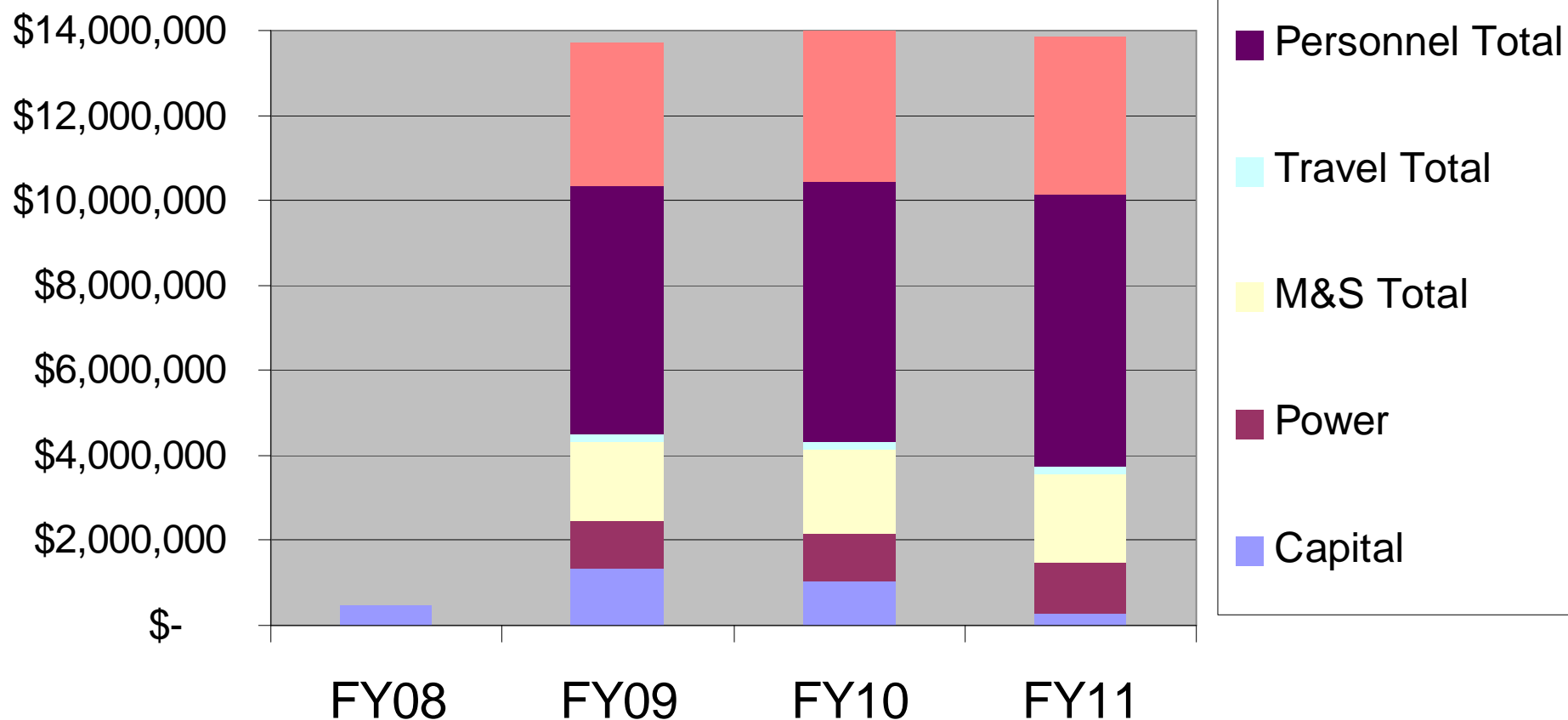
# Budget Overview (1)

Description	FY08	FY09	FY10	FY11	Total
<b>Capital Expenditures</b>					
Computing Infrastructure	\$ -	\$ 20,450	\$ 11,000	\$ 12,000	\$ 43,450
Vacuum and Vacuum-Related Diagnostics *	\$ 120,450	\$ 272,203	\$ 314,596	\$ 101,500	\$ 808,749
X-ray Monitor and Optics Development	\$ 115,000	\$ 140,000	\$ 155,000	\$ 130,000	\$ 540,000
Beam Instrumentation	\$ 107,000	\$ 151,385	\$ 200,000	\$ -	\$ 458,385
Alignment, Survey, Stability	\$ 34,018	\$ 266,525	\$ 102,476	\$ -	\$ 403,019
Feedback System for 4 ns Operation	\$ 50,000	\$ 215,000	\$ -	\$ -	\$ 265,000
Magnet Power Supply Upgrade			\$ 118,922		\$ 118,922
Accelerator Conversion	\$ 50,225	\$ 105,023	\$ -	\$ -	\$ 155,248
General Instrumentation	\$ 5,000	\$ 138,222	\$ 108,066	\$ 36,437	\$ 287,725
Outreach Participant Cost		\$ 19,000	\$ 19,855	\$ 20,748	\$ 59,603
<b>Capital Expenditures Sub-Total</b>	<b>\$ 481,693</b>	<b>\$ 1,327,808</b>	<b>\$ 1,029,915</b>	<b>\$ 300,685</b>	<b>\$ 3,140,101</b>
Power		\$ 1,102,664	\$ 1,135,744	\$ 1,169,817	\$ 3,408,225
<b>Capital Expenditures Total</b>	<b>\$ 481,693</b>	<b>\$ 2,430,472</b>	<b>\$ 2,165,659</b>	<b>\$ 1,470,502</b>	<b>\$ 6,548,326</b>
<b>Materials and Supplies</b>					
<b>M&amp;S Total</b>		<b>\$ 1,902,956</b>	<b>\$ 1,988,590</b>	<b>\$ 2,078,076</b>	<b>\$ 5,969,622</b>
<b>Travel</b>					
Domestic		\$ 53,922	\$ 56,348	\$ 58,884	\$ 169,155
Foreign		\$ 111,188	\$ 116,191	\$ 121,420	\$ 348,800
<b>Travel Total</b>	<b>\$ -</b>	<b>\$ 165,111</b>	<b>\$ 172,540</b>	<b>\$ 180,304</b>	<b>\$ 517,955</b>
<b>Personnel</b>					
Salaries		\$ 4,003,930	\$ 4,204,126	\$ 4,414,333	\$ 12,622,389
GRA/RA Salaries/Expense		\$ 487,440	\$ 511,630	\$ 537,050	\$ 1,536,120
Employee Benefits		\$ 1,321,297	\$ 1,387,361	\$ 1,456,728	\$ 4,165,386
<b>Personnel Total</b>	<b>\$ -</b>	<b>\$ 5,812,667</b>	<b>\$ 6,103,117</b>	<b>\$ 6,408,111</b>	<b>\$ 18,323,895</b>
<b>Indirect Costs</b>					
<b>Indirect Total</b>		<b>\$ 3,394,266</b>	<b>\$ 3,557,882</b>	<b>\$ 3,729,399</b>	<b>\$ 10,681,547</b>
<b>Project Total</b>	<b>481,693</b>	<b>13,705,472</b>	<b>13,987,788</b>	<b>13,866,392</b>	<b>42,041,345</b>

\* Includes X-ray line costs

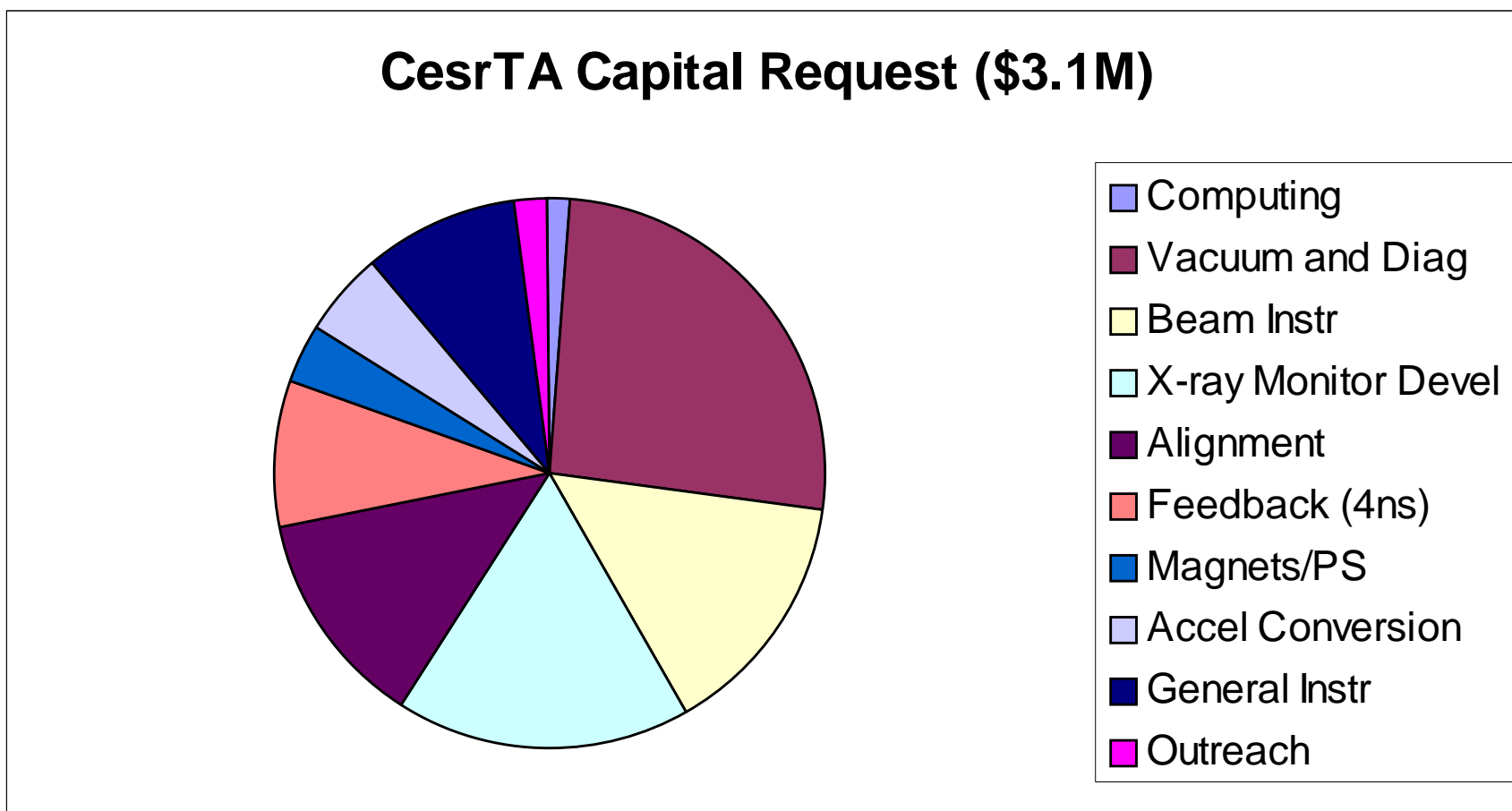


## CesrTA Budget Profile





- **Principal Cost Driver: Operations Cost**
  - Capital requirements relatively modest





- CsrTA program will be operate within existing project management structures at CLASSE
- Managers for key areas have been identified
- R&D program will be fully integrated with the ILC R&D effort
  - Coordination
  - Technical evaluation
- Program has the flexibility to handle likely risks